





Regional Bureau for Africa Clearance Slip for Agreements			
Subject:	Budget Revision for the Regional Project "African Peer Review Mechanism Implementation Support" (the APRM Multi-donor Trust Fund)		
Drafted by:	<u>Name & Title</u> Zemenay Lakew, Programme Manager Johannesburg, RSC	<u>Signature</u>	Date:
Cleared by:	<u>Name & Title</u> Vinetta Robinson	<u>Signature</u> 	Date: 26/09/2011
Approved by:	<u>Name & Title</u> Tegegnetwork Gettu Regional Director	<u>Signature</u> 	Date: 26/09/2011
Please call: <i>(for pick up)</i>	Name: Vinetta Robinson		Ext.: 5956
Remarks:	<p>The Trust Fund has been extended several times in the past with the current extension expiring on 30th September 2011.</p> <p>This extension, for an additional two years to 30th September 2013, has been requested by the Chairperson, APR Panel of Eminent Persons and is in line with the third strategic work plan of the APRM, which covers the period 1st October 2011 to 30th September 2013</p> <p>The approval is an important requirement for the release of the final tranche of the resources from the UNDP/EU contribution agreement which has to be signed by 29th September</p>		

**United Nations Development Programme
Regional Bureau for Africa (RBA)**

Revision of Regional Project Document

Project Title: African Peer Review Mechanism Implementation Support

Strategic Plan Outcome(s): Democratic governance

Expected Regional Project Outcome(s):

1. Regional Institutions effectively implementing their governance programmes and initiatives.
2. Enhanced Political Participation
3. Better understanding, codifying and sharing best African practices in governance

Expected Output(s):

1. Effective country preparations and participation in the APRM
2. Improved methodology and fast-tracking of the APRM
3. Effective management of the knowledge that is being generated from the APRM
4. Effective continental sharing, networking and advocacy
5. Enhanced capacity of the APRM Secretariat
6. Enhanced oversight and monitoring of the programme

Implementing Partner: UNDP/RBA, Regional Service Centre, Johannesburg

Summary of Justification for Revision

At the request of the New Partnership for African Development (NEPAD), a programme of the African Union, and through the April 2004 African Peer Review Mechanism (APRM) Forum, UNDP established the APRM multi-donor Trust Fund in 2005 for a period of three years, ending in April 2008. An Oversight Committee, comprised of representatives of UNDP, the APRM Panel, the APRM Secretariat and the African Union, oversees the programme of activities financed by the Trust Fund.

The total budget for the Fund was initially estimated at \$16,107,440 with a contribution of \$2,750,000 from UNDP and an additional amount of \$579,000 from CIDA. At establishment, there was a budget gap of \$12,778,440. Together with the contributions from UNDP and CIDA, the cumulative balance for the Fund is \$15.2 million, with \$839,000 yet to be mobilized. Other contributors to the Fund include Algeria, Senegal, Malawi, Lesotho, the United Kingdom, Switzerland, Mauritius, Spain and the EU.

The Trust Fund has been extended several times in the past; first to 30th September 2008, then to 30th September 2009, again to 30th September 2010 and last to 30th September 2011. This extension, for an additional two years to 30th September 2013, has been requested by the Chairperson, APR Panel of Eminent Persons. This project revision is in line with the third strategic work plan of the APRM, which covers the period 1st October 2011 to 30th September 2013. The extension will support the following key areas: (i) country review processes, (ii) mainstreaming and fast-tracking of the implementation of APRM, including the modalities for civil society participation in the process, (iii) information and knowledge management, (iv) experience sharing and advocacy, (v) support to the APRM Secretariat, and (vi) oversight and monitoring.

With compounded interest, expected expenditure for the 3rd quarter of 2011 and the anticipated additional contribution from the EU (Euro 400,000), the Trust Fund will have a balance of \$6.5 million for the extension period.

Programme Period: 2004 – December 2013*

Project Title: African Peer Review Mechanism
Implementation Support

Atlas Project ID: 00045180
Atlas Award ID: 00035395

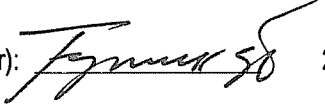
Start date: 1 May 2005**
End Date: 30 September 2013

PAC Meeting Date: 23rd March 2005

Implementation Arrangement: DEX/DIM

Notes:
*Covering two programme periods
** Start date as per original signed project document

Previous Budget:	\$16,107,448
Revised Budget:	\$16,107,448
• Of which available balance as of end Sept 2011**:	\$6,501,204
Budget financing:	
• Regular	\$2,750,000
• Other:	
○ Donor (CIDA)	\$5,681,340
○ Donor (EU)	\$2,141,901
○ Donor (DFID)	\$2,001,829
○ Government Spain	\$399,315
○ Government Algeria	\$1,000,000
○ Government Lesotho	\$100,000
○ Government Senegal	\$97,821
○ Government Switzerland	\$896,241
○ Government Malawi	\$100,000
○ Government Mauritius	\$100,000
Unfunded budget:	\$839,001
In-kind Contributions	_____
Notes:	
** Includes forthcoming additional contribution of Euros 400,000 from EU	

On behalf of:	Signature	Date	Name/Title
Agreed by (Implementing Partner):		26/09/2011	Tegegnetwork Gettu Assistant Secretary-General & Regional Director Regional Bureau for Africa

INTRODUCTION AND BACKGROUND

The New Partnership for African Development (NEPAD) is a programme of the African Union (AU). NEPAD constitutes a strategy for strengthening the mechanisms for conflict prevention, promoting democracy and human rights, restoring productivity and growth, spurring development, fostering the rule of law and good governance. It is a programme presenting a comprehensive strategy for Africa's sustainable development built on the duality of Africa's own effort and international partnership. African leadership and ownership are cardinal principles of NEPAD and its programmes, including the African Peer Review Mechanism (APRM). The APRM is a mechanism that was developed under NEPAD's programme on democracy to assist countries to self review and monitor progress towards good governance for social and economic development at the national, sub-regional and continental levels.

The core mandate of the APRM is focused on: fostering policy dialogue among participating countries, promoting transparency in governance through the review process, capacity development for governance addressing policy and capacity gaps, facilitating mutual learning processes and best practices exchanges among participating countries, and mutual monitoring of compliance with agreed norms and standards. Since its launch in March 2003, 29 African countries have acceded to the Mechanism

UNDP has been involved in the APRM since its inception owing to the technical and capacity support that was provided to NEPAD. In addition to the technical and operational support that UNDP, as one of the strategic partners, has been providing to the APRM process both at the continental and country level through its Regional Programme, it was, in 2004 mandated by the Heads of State and Government to set up and manage a multi-partner Trust Fund. The Fund was set up in 2005 with an initial UNDP contribution of US\$2.75 million and a budget of US\$16,107,448 over a period of three years, from February 2005 to April 2008. To date a little over US\$15,000,000 has been contributed to the Fund. In addition to UNDP other contributors include Algeria, Canada, UK, Spain, Senegal, Lesotho, Malawi, Switzerland and the European Union.

The open Trust Fund was extended several times to 30 September 2008, 30 September 2009, 30 September 2010 and 30 September 2011. The APRM Trust Fund has thus far contributed to the achievement of a number of important results, including 14 country reviews¹ out of the 29 that have acceded to the Mechanism, enhanced capacity of the APRM secretariat by supporting staffing of the secretariat and the provision of technical assistance for country reviews. Two additional countries, Zambia and Sierra Leone have received the review missions and their reports are being finalized for the peer review at the next Heads of State Forum. Similarly, the 2nd round review of Kenya has just been concluded and the report is under preparation. Others including Ghana, Rwanda, South Africa and Algeria are also expected to conduct the 2nd review in the coming three years. A number of other countries have launched the process and are at various stages of preparation. However, there are still quite a number of countries that have

¹ Ghana, Rwanda, Kenya, Nigeria, South Africa, Algeria, Benin, Burkina Faso, Uganda, Mali, Mozambique, Lesotho, Mauritius and Ethiopia

acceded but are lagging in carrying out the national self-assessment process. A few more countries have expressed interest to join the Mechanism.

Following important recommendations that were made in the Africa Governance Forum VI held in Kigali, Rwanda in May 2006, a project on fast-tracking and mainstreaming the APRM has been underway and as a result a revised Master Questionnaire and modality for country processes has been finalized and validated by a wider range of stakeholders. There are a number of other areas that are to be implemented under this project including an elaboration of modality for a systematic civil society engagement in the APRM as well as the implementation of a communication strategy.

Despite these successes the APRM is still faced with capacity limitations due to the delay in the anticipated approval of its organizational structure by the AU and setting it up as an independent body with the financial and administrative systems of the AU. As a result it has to continue to rely on the Development Bank of Southern Africa (DBSA) and UNDP for such services. Second, although new panel members were appointed in July 2010, their numbers has dwindled from 6 to 4 due to the sudden death of one of the members and the resignation of another. No new replacements have been appointed to date. This has implication on the number of countries that have to be reviewed since each panel member assumes a leadership position for each country. The work plan takes this into account. Thirdly, the APRM is fundamentally a political process and as such involves considerable negotiations, involving a number of stakeholders, in the planning and execution of activities. This, together with UNDP's strict accountability procedures, sometimes impact on the speed with which activities are implemented. To avoid delays, the Secretariat often resorts to DBSA instead of UNDP for urgent requests. Fourthly, the process of the APRM remains to be experimental and demands constant adjustment based on experiences thus far gathered. One such area is the formulation and implementation of the National Programme of Action (NPOA) that emanates from the APRM. Following the organization of two technical studies and meetings on the formulation and integration of the APRM NPOA into the Medium Term Expenditure Framework, it is evident that additional technical support in this area is needed and the challenge of implementation of the NPOA remains high. UNDP in collaboration with UNECA is working on a Guideline based on the studies and the technical meetings that were held in the last quarter of 2010. In addition a system of monitoring and evaluation is initiated but additional work remains to be undertaken to finalize it.

PROJECT STRATEGY

The overall objectives of the project remain the same, that is, to strengthen governance and development performance in Africa by supporting NEPAD and APRM goals through the effective implementation of APRM. The immediate objectives are as follows:

- To undertake country reviews through provision of technical and logistical assistance and increase the number of reviews that are completed.

- To improve and strengthen the APRM instruments and processes for the achievement of credible reviews that is not cumbersome and sustainable.
- To enable the Secretariat to effectively manage information and knowledge on the APRM.
- To facilitate peer learning on best practices and increase awareness of the Mechanism among other countries and development partners.
- To support the APR panel for partnership building and resource mobilization through advocacy and provision of effective operational oversight of the APR process
- To enhance the technical and operational capacity of the APRM secretariat to organize and manage the APR implementation process.
- To support APRM country focal points in the preparation and readiness to participate and undertake APRM review process.

This extension of the current Trust Fund is based on the APRM three years strategic framework and work plan for the period 2011 to 2013 that has been approved by the APRM Panel and the Heads of State Forum of July 2011 in Malabo, Equatorial Guinea. This strategy builds on the earlier work plan (2008 – 2010). The project will take into account the lessons learnt in the implementation and management of the Trust Fund to this date and also take into account emerging challenges. The new phase of the project will focus on the following outputs:

1. Effective country preparation and participation (country review processes):

Support to country review processes forms the core of the trust fund's support to the APRM. This support will not only cover the period of Review Team's visit to countries but also preparations towards that including Advance missions, Follow up missions, the country support mission, the preparation of country background papers, as well as the review mission and the preparation of the report. Technical support will be provided to ensure the completion of planned country reviews and the production and dissemination of reports.

2. Improved methodology and fast-tracking (strengthening APRM instruments and processes):

Several recommendations to improve the various instruments, methodologies and process, including an elaboration of the enhanced and systematic participation of civil society in the APRM as well as development of an NPOA monitoring and evaluation framework will be undertaken based on lessons learnt. Some results have already been achieved i.e. a revised master questionnaire and a draft NPOA monitoring and evaluation framework is completed. During the extension period emphasis will be put on the revision of the APRM Methodology and Processes, the elaboration of the modalities for civil society organizations (CSO) participation and the finalization of the M and E framework.

3. Effective management of the knowledge generated:

This support aims at increasing the impact and effectiveness of the Secretariat through effective management of information and knowledge at all levels. A communication strategy has been prepared by the APRM Secretariat. The project will support the implementation of this strategy that includes a wide range of activities: retreats, seminars and advocacy workshops; website

restructure and update; production of regular newsletters; publication of summary country review reports for wider circulation; regular press releases; the production of booklets and leaflets as well as banners and posters. In addition the APRM Secretariat will develop a centralized filing of pictures of events and develop a data base. Country review reports will also be produced in CDs and DVDs as well as video documentaries will be developed. Additional activities will include press reviews, advertising of APRM events, the production of the annual report, and the development of a media strategy.

4. Effective continental experience sharing, networking and advocacy

This will be facilitated through a series of workshops for peer learning on best practices as well as increase awareness about the Mechanism. Since some of the countries have now been engaged in the implementation of the Programmes of Action, the workshops would provide opportunity to learn not only how to conduct the review but increasingly on the challenges and opportunities of implementing the resultant NPOAs. The Secretariat will continue to compile best practices for sharing with countries. Another aspect of this work will be advocacy to countries that have not yet acceded to the APRM to engage them on the Mechanism.

5. Enhanced capacity of the APRM Panel and Secretariat:

This will provide operational support to the Panel and strengthen the capacity of the Secretariat. Support to the Panel will focus on facilitating the conduct of the Panel's business through arranging facilities and various meetings with stakeholders as needed.

While awaiting the formal approval of the organizational structure of the APRM by the AU and its set up under the AU auspices, the Secretariat staff will continue to hold contracts issued by the DBSA. In the interim in order to facilitate the work of the APRM, UNDP will support the staff component of the Secretariat through periodic transfer of funds to the DBSA for this purpose. As such the DBSA will be an implementing partner. This partnership will be governed by a Letter of Agreement between the UNDP and DBSA that spells out the specific conditions of the partnership. With the conclusion of the AU approval process of the APRM secretariat the Trust Fund will support the strengthening of the Secretariat as needed. The details will be agreed upon at a later date and annexed to this document.

6. Enhanced oversight and monitoring:

This component will cover costs related to the Oversight Committee meetings, administrative support and the annual audit of the Trust Fund.

MANAGEMENT ARRANGEMENTS

The project is currently set up under direct execution/implementation (DEX/DIM) by UNDP. This modality will continue under this phase. Implementation of the Trust Fund activities will be closely co-related with the ongoing and broader regional project "**Consolidating Democratic and Participatory Governance in Africa**", which, among other things, is intended to lead to enhanced political participation and management of elections and better understanding, codifying and sharing best African practices in governance.

Operationally, day-to-day management of the project will rest with the UNDP Regional Service Centre in Johannesburg. This will include management and reporting on the achievement of project outputs and outcomes; financial management and reporting; and the management of all project inputs. These functions will primarily be the responsibility of the Regional Programme Advisor associated with the APRM-related activities of "***Consolidating Democratic and Participatory Governance in Africa***". A revision to this latter project is underway and will extend it to 2013.

Policy and oversight direction will be given from UNDP Regional Bureau for Africa in New York.

The APRM Secretariat and Panel will be responsible for the implementation of the project; this includes the identification and planning of project inputs. UNDP rules and regulations will apply in managing all project inputs. UNDP will also provide an annual progress report on the activities of the Trust Fund to contributing partners (as per the Trust Fund agreements). It will also provide updated financial report annually. Six months after the completion of the programme a final report will be submitted along with a financial report.

Project Oversight Committee

The APRM Oversight Committee will be the Project Board, as defined in UNDP's Programme and Operations Policies and Procedures, and will have the responsibility of making management decisions, on a consensus basis, on policy related matters. The board will also be responsible for quality assurance in the production of project outputs. The Oversight Committee will also approve the work plan and budget. As with previous phases of the project, the members of the Committee remain UNDP (as delegated by the Regional Director, Regional Bureau for Africa), the APRM Panel and the AU.

UNDP Country Offices

UNDP country offices will facilitate the APRM country self assessment process at the request of the Government. In addition they will facilitate and provide logistical support to APRM panel meetings as well as various missions including the country review mission. The UNDP country offices, with authorization from the Regional Service Centre will execute procurement and financial processes in accordance with the UNDP rules and regulations.

MONITORING AND EVALUATION

The project will be monitored by the Oversight Committee with the assistance of the Project Manager (UNDP), who is responsible for keeping up to date all project management information. Progress reports will be submitted to Senior Management.

There will be an annual audit conducted on the project. The audit report will be submitted to the Oversight Committee of the project.

Project monitoring and evaluation procedures will be guided by UNDP corporate guidelines. The evaluation will be conducted in accordance with UNDP corporate evaluation policy, which was

approved by the UNDP Executive Board at its 2006 annual session. The evaluation policy is consistent with UN General Assembly resolution 59/250 and the norms and standards for evaluation set by UNEG of April 2005² and agreed upon by the implementing partners in accordance with the established procedures of UNDP.

Monitoring of results will be conducted throughout the life cycle of the project with the objective of confirming whether planned outputs are being produced as planned and efficiently, identifying decisions that need to be made concerning changes to the already planned activities in subsequent stages; verifying continued relevance of planned activities and identifying and analysing emerging risks and challenges to be taken into account in achieving results.

To support systematic monitoring, a Monitoring Framework will be developed and agreed with key stakeholders.

Five percent (5%) of total regional programme resources allocated to this project will be reserved for monitoring and evaluation activities. In accordance with the current programming policies and procedures, RCF III will be monitored through the following mechanisms:

Within the annual cycle

- a. On a quarterly basis, an activity/output based assessment shall record progress towards the completion of key results, based on quality criteria and methods captured in a specifically designed Activity/Output Management Matrix.
- b. An issue log shall be activated in Atlas and updated by the Project Manager to facilitate tracking and resolution of potential problems or requests for change.
- c. Based on the initial risk analysis submitted, a risk log shall be activated in Atlas and regularly updated by reviewing the external environment that may affect the project implementation.
- d. Based on the above information recorded in Atlas, a Quarterly Progress Reports (QPR) shall be submitted by the Project Manager to the Oversight Committee through the Deputy Regional Director, RBA, using the standard report format available in the Executive Snapshot.
- e. A project lessons-learned log shall be activated and regularly updated to ensure on-going learning and adaptation within the organization, and to facilitate the preparation of the Lessons-learned Report at the end of the project.
- f. A Monitoring Schedule Plan shall be activated in Atlas and updated to track key management actions/events.

Annually

- a. *Annual Review Report:* An Annual Review Report shall be prepared by Project Manager and shared with the Oversight Committee. As minimum requirement, the Annual Review Report shall consist of the Atlas standard format for the QPR, covering

² UNDP Strategic Plan, 2008-2011. Accelerating global progress on human development 2007

the whole year with updated information for each element of the QPR as well as a summary of results achieved against pre-defined annual targets at the output level.

- b. *Annual Project Review*: An annual project review shall be conducted during the fourth quarter of the year or soon after, to assess the performance of the project, build consensus among partners on issues directly relevant for the achievement of planned results and appraise the AWP for the following year. In the last year (2011), this review will be a final assessment. This review is driven by the Oversight Committee and may involve other stakeholders, as required. It shall focus on the extent to which progress is being made towards outputs, and to ensure that these remain aligned to appropriate outcomes. The results of the review will be communicated to the Oversight Committee and the RBA Director.

Ex-post Evaluation

An ex-post evaluation shall be undertaken by independent consultants. The aim shall be to look at the lessons learnt and the actual impact of the Programme.

LEGAL CONTEXT

This project forms part of an overall programmatic framework under which several separate associated country level activities will be implemented. When assistance and support services are provided from this Project to the associated country level activities, this document shall be the "Project Document" instrument referred to in: (i) the respective signed SBAs for the specific countries; or (ii) in the Supplemental Provisions attached to the project document in cases where the recipient country has not signed an SBA with UNDP, attached hereto and forming an integral part hereof.

The legal basis for this project document is the UNDP Regional Programme Document for Africa (2008-2011 as extended to 2013). The administration of the project will be governed by UNDP rules and procedures as defined in the UNDP Programme and Operations Policies and Procedures within the broader policy context defined by the Executive Board.

This project will be directly executed/implemented by the UNDP RBA.

RESULTS, ACTIVITIES AND RESOURCES FRAMEWORK
AFRICAN PEER REVIEW MECHANISM IMPLEMENTATION SUPPORT 1 OCTOBER 2011 – 30 SEPTEMBER 2013

Project Title: African Peer Review Mechanism Implementation Support						
Overall programme outcome: Strengthen governance and development performance in Africa in support of NEPAD and APRM goals through the effective implementation of APRM ³						
Project title and ID (ATLAS Award ID): 00035395						
INTENDED OUTPUTS (& Baseline)	OUTPUT INDICATORS & TARGETS	INDICATIVE ACTIVITIES	RESPONSIBLE PARTIES	INPUTS US\$ Oct – Dec 2011	INPUTS US\$ 2012	INPUTS US\$ 2013
Key Result Area 1, as outlined in the APRM Three-Year Strategic Plan: Effective Country preparation and participation in the APRM						
Output 1: Effective country preparations and participation in the APRM						
	1.1 Two APRM Forum meetings held per year (January/July) 1 Extraordinary Forum Summit	1.1.1 Facilitate logistical arrangements for the Forum meetings	APRM Staff and UNDP	255,228	1,003,823	1,056,325
	1.2 APR Panel meetings organized as scheduled;	1.2.1 Preparation of financial and operational reports to the Panel and any of its Committees; 1.2.2 Presentation of draft Country Review Reports, Issues Papers and proposed country review team members to the panel for its approval; 1.2.3 Providing progress reports to the panel on country readiness and activity; 1.2.4 Completing the Panel	APRM CEO, APRM staff			

³ As outlined in the original project document

	1.6 Review Reports finalized	<p>1.5.3 Preparation of an issues paper;</p> <p>1.5.4 Issue contracts for consultants and facilitate travel</p> <p>1.5.5 Assemble Country Review Team</p> <p>1.5.6 Conduct the review visit</p> <p>1.5.7 Supervising and writing country review reports</p> <p>1.5.8 Editing and finalizing report</p>	<p>APRM CEO, Coordinators and UNDP</p> <p>Lead Panel Member and all designated staff</p> <p>Lead Panel member, APRM CEO and all designated staff members</p>			
Intended Result Area 2, as outlined in the APRM Three-Year Strategic Plan: Improved methodology and fast-track of APRM						
Outputs 2: Improved methodology and fast track of APRM						
2.1 Progress in the review of APRM process and methodology (includes workshops);	2.2 NPOA M & E framework	2.1.1 Revision of APRM methodology and processes;	APRM Secretariat, & Strategic Partners	50,000	300,000	
2.3 Adoption of modality for civil society participation in APRM process		2.2.1 Finalizing and validating document on the development of the National Programme of Action Monitoring and Evaluation Framework				
		2.3.1 Elaboration of modalities for enhanced civil society participation in APRM				

Intended Result Area 3, as outlined in the APRM Three-Year Strategic Plan: Effective management of information and knowledge					
Outputs 3: Effective management of information and knowledge	3.1 A communication strategy implemented;	3.1.1 Implement a communication strategy for the APRM;	APRM Secretariat	46,733	250,000
	3.2 A data base in place	3.2.1 Assemble necessary hardware/software 3.2.2 Conduct in-house analysis 3.2.3 Set up the data base			
	3.3 Annual Report and Newsletter published and disseminated	3.3.1 Prepare an annual report and a newsletter			
	3.4 A functional library	3.4.1 Assemble necessary hardware and software; 3.4.2 Catalogue and set up available materials			
	3.5 Country progress reports available	3.5.1 Publish country progress reports and disseminate			
Intended Result Area 4, as outlined in the APRM Three-Year Strategic Plan: Effective experience sharing and advocacy workshops					
Outputs 4: Effective experience and knowledge sharing	4.1 A Strategy on advocacy to countries that have not yet acceded to the APRM to engage them on the mechanism.	4.1.1 Develop a strategy on advocacy to countries that have not yet acceded to the APRM to engage them on the mechanism.	APRM Secretariat	266,332	279,648
	4.2 Increased engagement on APRM	4.2.1 Promote engagement of countries, partners on APRM through workshops and periodic publications.			
	4.3 Compiled best practices	4.3.1 Compilation of best practices among APRM countries;			

	4.4 Regional forums and peer learning workshops	4.4.1 Organization of regional forums and peer learning workshops				
Intended Result 5, as outlined in the APRM Three-Year Strategic Plan: Building the administrative and financial capacity of the Secretariat						
Outputs 5: Effective and efficient APRM Secretariat	5.1 A fully functional APRM Secretariat	5.1.1 Recruit personnel both professional and administrative staff 5.1.2 Organize appropriate orientation and training;	APRM Secretariat, UNDP and DBSA	553,737	1,068,900	801,675
Intended Result 6, as outlined in the APRM Three-Year Strategic Plan: Enhanced oversight and monitoring of the Programme						
Outputs 6: Enhanced oversight and monitoring of the Programme	6.1 Regular Oversight Committee meetings; 6.2 Annual audit carried out and reported	6.1.1 Organize Oversight Committee meetings twice yearly; 6.2.1 Arrange annual audit and provide backstopping	Panel members, APRM Secretariat and UNDP	102,212	105,222	111,369
Total annual budget				1,007,910	2,994,277	2,499,017
Total Budget programmed against TF current balance						6,501,204

Note: The budget includes the 5% management fee of UNDP as per the original agreement with the APRM.